

# 2025-26 NSW Budget

Overview and Portfolio Summary

June 2025



## Budget Overview

The Minns Labor Government has handed down its third Budget, setting a clear economic strategy to secure New South Wales's recovery over the forward estimates. Budget 2025–26 focuses on attracting private investment, accelerating innovation, and creating secure jobs, while maintaining a fiscally responsible return to surplus.

Treasurer Daniel Mookhey's Budget also aligns with Canberra's productivity agenda as part of his long-term economic strategy which will continue state budget repair. The \$188.2 billion of gross debt projected in the 2023 Pre-election Budget Update is now set to be \$178.8 billion by June 2026. This represents a \$9.4 billion reduction in projected debt compared to the 2023 Pre-election Budget Update and is expected to save approximately \$400 million in annual interest payments.

Expense growth has been brought under control, now averaging 2.4 per cent per annum, which is well below the 6.2 per cent annual growth of the previous decade. Restrained government expenditure enables the return to surplus by 2027–28. While the NSW Budget remains constrained and under pressure, it does project a year-on-year improvement, narrowing the deficit to \$3.4 billion, followed by a surplus of \$1.1 billion in both 2027–28 and 2028–29.

## Productivity, growth and investment

A hallmark of this Budget is the creation of a new Investment Delivery Group (IDG), to accelerate the delivery of large-scale private projects. Modelled on the Housing Delivery Group, the IDG will help fast-track approvals for complex projects valued at over \$1 billion, being those projects that drive productivity, create secure jobs, and grow the NSW economy. This initiative is part of a broader shift to reform the planning system to favour job creation, productivity uplift, and long-term growth, as well as housing.

In addition, the Minns Government will underwrite up to \$1 billion in development risk to help bring forward around 15,000 additional homes. This measure is designed to address the financing barriers that are currently delaying or shelving residential projects, particularly in higher-density or mixed-tenure developments.

A new Future Jobs and Investment Authority is being established to address labour shortages and overhaul the skills system and drive targeted regional job growth. The key focus will be on developing economic transition strategies in the Hunter, Illawarra, Central West and North West. The Authority will be charged with reshaping regional labour markets, supporting industries in transition, unlocking new employment streams, and aligning workforce planning with emerging investment. To complement private investment, the Government is backing innovation, training, and regional transformation. Central to this is a \$1.2 billion package to expand the construction workforce.

## Portfolio Area Briefings

The NSW Budget is structured around the departmental portfolio areas, with several ministers contribute to each portfolio area.

An overview of each portfolio area and key spending measures are available in this document, along with ministerial biographies.

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## Premier and Cabinet

### Portfolio Ministers

- Premier
- Special Minister of State
- Minister for Industry and Trade
- Minister for Innovation, Science and Technology
- Minister for Aboriginal Affairs and Treaty
- Minister for Women
- Minister for Recovery

### Highlights:

The 2025–26 Budget reflects a significant consolidation of strategic and economic levers under the Premier's Department, with a \$1.45 billion allocation to fund high-impact agencies including Investment NSW and the Office of the Chief Scientist and Engineer. This is backed by \$1.16 billion in operational funding and \$80.5 million in capital investment for the Reconstruction Authority, and a notable rise in new grants and subsidies to \$1.59 billion.

Key policy delivery is further supported through \$80 million for the new Innovation Blueprint, \$51.7 million for research commercialisation, and nearly \$40 million to support start-ups and deliver the new Investment Delivery Authority. Aboriginal Affairs receives \$731.8 million across the portfolio, including more than \$200 million for early childhood education and the First Steps Program. The Cabinet Office itself receives \$90.9 million, alongside a growing role in gender and women's policy following the transfer of Women NSW. Meanwhile, the Independent Pricing and Regulatory Tribunal maintains stable funding at \$48.7 million, supporting its mandate for independent oversight of pricing and regulation.

### Select budget commitments:

#### Premier – Chris Minns

- \$1.45 billion for funding distributions by the Premier's Department to other agencies (e.g. Investment NSW, Office of the Chief Scientist and Engineer, Regional Coordination and Delivery).
- \$1.59 billion in new grants and subsidies from the Premier's Department, a significant increase from the previous year's \$611 million.
- \$1.16 billion in operating funding for the NSW Reconstruction Authority to support recovery and resilience initiatives.
- \$80.5 million in capital expenditure for the NSW Reconstruction Authority.
- \$77.7 million in capital expenditure for the Premier's Department, up from \$51.4 million.
- \$24.2 million for depreciation and amortisation within the Premier's Department, supporting long-term asset renewal.

## **Industry and Trade – Minister Anoulack Chanthivong**

- \$21.7 million to expand Investment NSW’s business concierge service to assist exporters and new industries.

## **Innovation, Science and Technology – Minister Anoulack Chanthivong**

- \$80 million to deliver the Innovation Blueprint.
- \$51.7 million to boost research and commercialisation through the Office of the Chief Scientist and Engineer.
- \$18.8 million to support start-ups and scale-ups, including expansion of innovation districts.
- \$17.7 million to establish the NSW Investment Delivery Authority.

## **Aboriginal Affairs and Treaty – Minister David Harris**

- \$731.8 million total investment to support Aboriginal communities in NSW through the 2025–26 Budget. This includes:
  - \$246.8 million over four years to deliver 14 Closing the Gap initiatives,
  - \$202.4 million newly allocated in the 2025–26 Budget.
- \$210.2 million for the Aboriginal Housing Office to deliver social and affordable housing across NSW (part of the broader 2024–25 social housing supply commitment).
- \$200.9 million to expand the First Steps Program, ensuring access to affordable, high-quality, and culturally safe early childhood education for Aboriginal children and families.

## Education

### Portfolio Ministers

- Deputy Premier
- Minister for Education and Early Learning
- Minister for Skills, TAFE and Tertiary Education

### Highlights:

The 2025–26 Budget delivers record investment across the education portfolio to expand access, modernise infrastructure, and support equitable outcomes. Over \$9 billion will deliver four new schools, nine major upgrades, and 140 classrooms for an additional 2,500 students. This is backed by \$2.6 billion in capital works and \$656.7 million for digital infrastructure. Grants and subsidies totalling \$5.9 billion will support public and non-government schools, with an emphasis on equity.

Early learning is strengthened through a \$405 million commitment to the NSW Childcare and Economic Opportunity Fund, including \$391.5 million in grants to expand affordable childcare. An additional \$80 million has been allocated to extend the school tutoring program.

TAFE and skills training receives \$3.4 billion, including \$353.2 million in capital upgrades and \$2.5 billion in operational funding. A further \$1.96 billion supports vocational training delivery, with a \$104.9 million increase in TAFE cash reserves to support forward planning.

### Select budget commitments:

#### Education and Early Learning - Minister Courtney Houssos (Acting)

- \$9 billion for four new schools, 9 major upgraded schools and 140 new classrooms across the state which will help 2500 students.
- \$5.9 billion – Grants and subsidies for school operations and non-government schools (portion represents increases from previous years, with emphasis on equity and access).
- \$2.6 billion – Capital expenditure by the Department of Education to support public school infrastructure including upgrades and new builds.
- \$656.7 million – Investment in education-related intangible assets, largely tied to digital infrastructure and systems to modernise schools.
- \$405 million – Establishment of the *NSW Childcare and Economic Opportunity Fund* to expand access to affordable childcare and improve outcomes for children.
- \$391.5 million – Childcare grants and subsidies from the above Fund in 2025–26.
- \$80 million for expanded tutoring program (an increase of \$27 million).

### **Skills, TAFE and Tertiary Education – Minister Steve Whan**

- \$3.4 billion investment in TAFE infrastructure and services, along with skilled workforce training.
- \$2.5 billion – Operating budget for TAFE NSW, supporting teaching, staff, and maintenance.
- \$1.96 billion – Grants and contributions supporting vocational education and training delivery, including federal National Skills Agreement funding.
- \$353.2 million – TAFE capital expenditure for new and upgraded campuses, specialist training facilities, and digital tools.
- \$104.9 million – Net increase in TAFE cash holdings, supporting liquidity and forward planning of training services.

## Climate Change, Energy, the Environment and Water

### Portfolio Ministers

- Minister for Climate Change
- Minister for Energy
- Minister for the Environment
- Minister for Heritage
- Minister for Water

### Highlights:

The 2025–26 Budget delivers substantial investment to drive NSW’s clean energy transition, environmental protection, and regional water security. A combined \$2.8 billion is allocated to progress Renewable Energy Zones, the Waratah Super Battery, and strategic transmission infrastructure through EnergyCo NSW and the Transmission Acceleration Facility. An additional \$115.5 million will establish a renewable energy logistics hub in Newcastle.

Climate and environmental resilience measures include \$274.3 million for biodiversity protection and national park upgrades, and \$106.7 million for emissions reduction, adaptation, and land management programs. Waste and recycling initiatives receive \$80.9 million, while \$53.6 million supports regulatory oversight through the EPA.

The Budget also commits \$216.7 million to water infrastructure in regional and remote areas and \$98.2 million for floodplain and groundwater management. Other key commitments include, \$21.5 million for Stockton Beach renourishment, and \$14.6 million to conserve heritage assets across public lands.

### Select budget commitments:

#### Climate Change – Minister Penny Sharpe

- \$274.3 million to enhance biodiversity and landscape protection, including funding for the Biodiversity Credits Supply Fund and National Parks upgrades.
- \$115.5 million to develop a renewable energy logistics hub at the former BHP site in Newcastle.
- \$106.7 million to continue work on climate adaptation, emissions reduction and nature-based solutions, including land management and carbon farming programs.

#### Energy – Minister Penny Sharpe

- \$1.8 billion in capital and operating expenditure for EnergyCo NSW to progress Renewable Energy Zones (REZs), transmission infrastructure, and the Waratah Super Battery.
- \$804.7 million to support delivery of the NSW Electricity Infrastructure Roadmap including network augmentation, firming, storage and generation.
- \$239.3 million in funding from the Transmission Acceleration Facility for strategic transmission projects.



### **The Environment – Minister Penny Sharpe**

- \$80.9 million to support waste and resource recovery, including grants for local recycling initiatives and expansion of the circular economy.
- \$53.6 million for environmental regulation and compliance programs by the EPA, including air and water quality monitoring.
- \$21.5 million for renourishment works at Stockton Beach.

### **Heritage – Minister Penny Sharpe**

- \$14.6 million to preserve heritage assets across National Parks and Crown Land, including historic site conservation projects.

### **Water – Minister Rose Jackson**

- \$216.7 million in capital expenditure for safe and secure water supply infrastructure, primarily in regional and remote communities.
- \$98.2 million to support floodplain management and sustainable groundwater programs, including drought preparedness initiatives.

## Creative Industries, Tourism, Hospitality and Sport

### Portfolio Ministers

- Minister for the Arts
- Minister for Music and the Night-time Economy
- Minister for Jobs and Tourism
- Minister for Sport
- Minister for Gambling and Racing

### Highlights:

The 2025–26 Budget provides major investment in NSW's creative sector, visitor economy, and community sport. Screen NSW receives \$280.6 million, including funding for the Made in NSW and PDV Rebate programs, while a \$100 million fund will establish a second Sydney film studio. Other key commitments include \$54.1 million for cultural infrastructure, \$20 million each for Sound NSW and Create NSW, and \$5 million for regional arts infrastructure.

To support the night-time economy, \$20.6 million is allocated to the 24-Hour Economy Commissioner and \$6.5 million over four years for vibrancy reforms to activate local music and culture. Streetscape upgrades, regional gallery digitisation, and a new First Nations gallery also receive support.

Tourism initiatives include \$26.7 million to attract major events and grow the visitor economy, and \$8 million for business concierge services and promotional programs. Community sport receives \$30 million for local infrastructure and programs, with \$5 million focused on women's and grassroots sport facilities.

### Select budget commitments:

#### The Arts – Minister John Graham

- \$280.6 million for Screen NSW, which includes the Made in NSW and Post, Digital and Visual Effects (PDV) Rebate program.
- \$100 million fund to establish a second Sydney film studio.
- Regulatory reforms to ease filming and game development processes.
- \$54.1 million for critical capital maintenance for cultural institutions and creative infrastructure.
- \$20 million for Sound NSW to implement the NSW Contemporary Music Strategy
- \$20 million for Create NSW to support creative industries and deliver the NSW Creative Communities Policy
- \$5 million to develop and support new arts infrastructure, especially for regional NSW.
- \$5 million for the Vibrant Streets Package to activate local areas through streetscape reform.
- \$3 million for a new First Nations gallery.
- \$1.2 million to digitise regional museum and gallery collections.

### **Music and the Night-time Economy – Minister John Graham**

- \$20.6 million for the Office of the 24-Hour Economy Commissioner to support precinct-based initiatives and regulatory reform.
- \$6.5 million over four years to expand the Vibrancy Reforms, supporting councils to activate local music and night-time culture through public domain and compliance reform initiatives.

### **Minister for Jobs and Tourism – Minister Steve Kamper**

- \$26.7 million to attract and grow major events and boost the visitor economy, including support for regional events and international tourism marketing.
- \$8 million to strengthen business support for the visitor economy and creative industries through concierge services, grant programs, and targeted promotion.

### **Minister for Sport – Minister Steve Kamper**

- \$30 million to improve local sports infrastructure and support regional and community sporting programs across NSW.
- \$26.7 million to attract major events and grow the visitor economy across NSW.
- \$5.7 million to support skills and employment programs in high-growth industries.
- \$5 million for facilities upgrades aligned with major women's and community sport initiatives.

## Treasury

### Portfolio Ministers

- Treasurer
- Minister for Finance
- Minister for Domestic Manufacturing and Government Procurement
- Minister for Industrial Relations
- Minister for Work Health and Safety

### Highlights:

The 2025–26 Budget reinforces the Government’s focus on sound financial management, investment attraction, and the revitalisation of local industry through procurement reform. Key commitments include \$2.2 billion for Restart NSW infrastructure projects and \$1.3 billion in capital expenditure for the NSW Treasury Corporation to support investment and state borrowing. The Office of Financial Management receives \$158.8 million to oversee budgeting, fiscal strategy, and financial reporting, while \$15.3 million is allocated to further develop the Foreign Investment NSW digital platform and regulatory reform agenda.

The Budget also advances whole-of-government procurement and risk management reforms, with \$10.7 million committed to modernising procurement systems and \$2.3 million for insurance and risk initiatives through the NSW Self Insurance Corporation. To boost local manufacturing and jobs, \$131.1 million is allocated to support domestic production of buses and trains, with a further \$31.8 million to enforce local content requirements across major fleet projects.

### Select budget commitments:

#### Treasurer – Daniel Mookhey

- \$2.2 billion allocated for Restart NSW projects in 2025–26 to fund infrastructure including transport and economic development.
- \$1.3 billion capital expenditure for NSW Treasury Corporation (TCorp) for investment management and state borrowing programs.
- \$158.8 million operating expenditure for the Office of Financial Management, including support for state budgeting, financial reporting, and fiscal strategy.
- \$15.3 million to continue development and rollout of the new Foreign Investment NSW digital platform and related regulatory reforms.

#### Finance – Minister Courtney Houssos

- \$10.7 million to modernise procurement systems, streamline agency purchasing processes, and enhance data-driven contract management.
- \$2.3 million to support whole-of-government insurance and risk reform via the NSW Self Insurance Corporation.

#### Domestic Manufacturing and Government Procurement – Minister Courtney Houssos

- \$131.1 million allocated to support local manufacturing of transport rolling stock, including domestic bus and train production through procurement policy alignment.
- \$31.8 million to implement local content requirements for fleet projects, enhancing skills development and job creation in NSW.

## Planning

### Portfolio Ministers

- Minister for Planning and Public Spaces
- Minister for Western Sydney
- Minister for Local Government
- Minister for Lands and Property

### Highlights:

The Department of Planning, Housing and Infrastructure is conducting a comprehensive government effort to address the housing crisis, urban development, and asset maintenance. \$3.0 billion in capital investment has been allocated over the forward estimates to allow significant projects such as the redevelopment of Blackwattle Bay (1,500+ new homes) and Panorama in Wilton (5,600 homes with a 6 Star Green Star rating). These developments are consistent with reforms to the planning system and the Transport Oriented Development Program, which aim to expedite approvals and integrate housing with infrastructure.

The department is investing in community asset renewal through major upgrades to Pyrmont Bridge, Sydney Olympic Park, and Greater Sydney Parklands. This strategy intends to build sustainable, liveable, and resilient communities across the state. Programs under the Housing Delivery Authority are projected to yield more than 53,500 potential homes, emphasizing the department's crucial role in facilitating equitable growth.

### Select budget commitments:

#### Planning and Public Spaces – Minister Paul Scully

- \$450 million Pre-sale Housing Supply Guarantee pilot program to underwrite housing delivery by supporting apartment developments that are viable but lack sufficient presales.
- \$200 million State-led Rezoning Pathways Program to unlock over 112,000 new homes across NSW.
- \$128 million for the Build-to-Rent pilot program to deliver quality rental housing options.
- \$24 million for public domain and open space improvements to support housing density and community wellbeing.
- \$9 million for the Planning Delivery Unit to expedite assessment of complex planning proposals.
- \$4.8 million for new parklands within Callan Park.
- Extend tax concessions for build-to-rent (BTR) housing developments.
- Release draft guidelines to speed up the delivery of homes and infrastructure through works-in-kind agreements with developers.

### **Western Sydney – Deputy Premier Prue Car**

- \$150 million for critical enabling infrastructure in Western Sydney, including roads, stormwater and utilities to support new housing.

### **Local Government – Minister Ron Hoeing**

- \$78.5 million in 2025–26 for council rates concessions for pensioners.
- \$24 million for public space and amenity upgrades, part of a joint initiative with Planning (see above) to support increased housing density.
- \$9 million in grants to councils to fast-track local rezoning proposals and improve planning capability.

## Health

### Portfolio Ministers

- Minister for Health
- Minister for Regional Health
- Minister for Mental Health
- Minister for Medical Research

### Highlights:

The 2025–26 Budget delivers record investment to rebuild and expand New South Wales's public health system, with a strong focus on infrastructure, regional equity, and targeted service delivery. Over \$2.8 billion is allocated across four years to upgrade hospitals, enhance frontline services, and address system capacity. Major capital commitments include \$2 billion for the new Bankstown Hospital, \$492 million for a statewide pathology hub at Westmead, and substantial upgrades to hospitals in Rouse Hill, Fairfield, Blacktown, Canterbury, Wyong, and Auburn. The Women's Health Centres Initiative also receives \$30.4 million for its continued rollout.

Regional health is a key focus, with \$350 million committed to upgrade 20 rural and regional hospitals, alongside \$30.5 million to improve health worker housing in remote areas. Mental health services will be strengthened through \$30 million for expanded rehabilitation and specialist services in the regions, and \$20 million to support local suicide prevention initiatives in partnership with health districts. These investments reflect a coordinated approach to improving access, quality, and sustainability of care across the state.

### Select budget commitments:

#### Health – Minister Ryan Park

- \$2.8 billion over four years to rebuild essential health services, including upgrades to hospitals, health infrastructure, and staffing across the state.
- \$2 billion for the new Bankstown Hospital, including a \$700 million top-up investment. The hospital will include ED, maternity, ICU, mental health and surgical services.
- \$492 million for the state's first NSW Health Pathology Statewide Hub at Westmead.
- \$274 million to build the new Bankstown-Lidcombe Hospital.
- \$160 million to upgrade Fairfield Hospital.
- \$150 million to build the new Rouse Hill Hospital.
- \$130 million to expand Blacktown and Mount Druitt Hospitals.
- \$111.8 million to upgrade Canterbury Hospital.
- \$83 million for increased maternity care across New South Wales.
- \$60 million to upgrade Wyong Hospital Emergency Department.
- \$45 million to expand Auburn Hospital.
- \$30.4 million for the continued rollout of the Women's Health Centres Initiative.

### **Regional Health – Minister Ryan Park**

- \$350 million over four years to upgrade 20 regional and rural hospitals and health services.
- \$30.5 million for health worker housing in rural and remote areas.

### **Mental Health – Rose Jackson**

- \$30 million over four years to expand specialist mental health and rehabilitation services in rural and regional NSW.
- \$20 million to support suicide prevention initiatives in partnership with local health districts.



## Transport

### Portfolio Ministers

- Minister for Transport
- Minister for Roads
- Minister for Regional Transport

### Highlights:

The 2025–26 Budget delivers major investment in modernising NSW's transport system, with significant funding for public transport, road infrastructure, and regional connectivity. Across Greater Sydney, \$1 billion is allocated to accelerate the shift to electric buses, supported by \$452 million to enhance commuter services and bus infrastructure. Rail network upgrades continue with \$788.6 million for More Trains, More Services, \$476.6 million for digital signalling systems, and \$359.8 million to prepare the T3 Bankstown Line for Sydney Metro integration. Parramatta Light Rail Stage 2 progresses with \$915.2 million, while Sydney Metro West enabling works receive \$263.6 million.

Road infrastructure sees sustained investment, including \$1.3 billion for the Western Harbour Tunnel, \$870 million for upgrades near Western Sydney Airport, and \$705 million for the Great Western Highway. A further \$245.9 million improves safety across the network, while \$141.6 million supports the regional road classification reform package.

Regional transport is a core focus, with \$390 million committed to new rail fleets and station upgrades, \$178.3 million to expand Fixing Country Rail, and \$153.9 million for the Fixing Country Roads program. Regional bus and on-demand services are strengthened with \$88.7 million, while \$54.2 million supports ferry infrastructure in rural and coastal communities.

### Select budget commitments:

#### Transport – Minister John Graham

- \$1.0 billion to support the procurement of new electric buses and associated charging infrastructure across Greater Sydney.
- \$915.2 million for Parramatta Light Rail Stage 2 to continue early works and planning for delivery.
- \$788.6 million to upgrade existing rail infrastructure under the More Trains, More Services program.
- \$476.6 million for continued delivery of the Digital Systems Program to replace legacy signalling systems.
- \$452 million to improve commuter services and bus infrastructure.
- \$359.8 million for improvements to the T3 Bankstown Line in preparation for integration with Sydney Metro City & Southwest.
- \$263.6 million to progress planning and enabling works for Sydney Metro West.
- \$250 million (matched by Commonwealth) to upgrade Mona Vale Road West.
- \$156 million (joint funding with Commonwealth) for North-West Sydney road projects.
- \$172.2 million to continue station accessibility upgrades, including lifts and other features under the Transport Access Program.

- \$120.6 million for fleet maintenance and upgrades to ensure service reliability.
- \$76.5 million for operational improvements and safety initiatives across bus and rail networks.

#### **Roads – Minister Jenny Aitchison**

- \$1.3 billion for the Western Harbour Tunnel construction.
- \$870 million for road upgrades supporting Western Sydney Airport, including the M12 Motorway.
- \$705 million for ongoing works on the Great Western Highway upgrade program.
- \$441.4 million for the Princes Highway upgrade, including the Jervis Bay to Sussex Inlet stage.
- \$245.9 million to upgrade road safety infrastructure, including black spot improvements and pedestrian upgrades.
- \$141.6 million for the Regional Road Transfer and Road Classification Review Implementation Package.

#### **Regional Transport – Minister Jenny Aitchison**

- \$390.0 million to improve regional rail, including the New Regional Rail Fleet and station upgrades.
- \$178.3 million to continue delivering the Fixing Country Rail program.
- \$153.9 million under the Fixing Country Roads program for priority freight and local access projects.
- \$88.7 million to expand regional bus services and implement the On-Demand Transport pilot in additional towns.
- \$54.2 million to maintain and upgrade regional ferry services and infrastructure.

## Primary Industries and Regional Development

### Portfolio Ministers

- Minister for Regional New South Wales
- Minister for Agriculture
- Minister for Natural Resources
- Minister for Agriculture
- Minister for Youth

### Highlights:

The 2025–26 Budget delivers targeted investment to strengthen regional economies, enhance agricultural resilience, and improve natural resource management. A \$350 million Regional Development Trust will fund local infrastructure and community-building initiatives, while \$30 million for the Strong Start, Great Hires program supports workforce attraction and retention in regional NSW. Emergency preparedness is enhanced through a \$3.5 million pilot of Local Emergency Management Officers in high-risk communities.

In agriculture, \$60 million will upgrade research stations and biosecurity facilities, complemented by \$28.3 million to support drought resilience and farm productivity. Targeted biosecurity funding includes \$9.2 million for bee health and pollination initiatives.

Natural resource management receives a further boost, with \$98.2 million for groundwater and floodplain sustainability and drought preparedness, and \$28.6 million to improve access and infrastructure on Crown land across the state. These investments aim to equip regional NSW for long-term environmental and economic resilience.

### Select budget commitments:

#### Regional New South Wales - Minister Tara Moriarty

- \$350 million for the Regional Development Trust to deliver economic and social infrastructure in regional areas.
- \$30 million for the Strong Start, Great Hires program to attract and retain skilled professionals in the regions.
- \$3.5 million to pilot Community Local Emergency Management Officers in high-risk areas.

#### Agriculture - Minister Tara Moriarty

- \$60 million for upgrades to agricultural research stations and biosecurity infrastructure.
- \$28.3 million to improve drought resilience and agricultural productivity, including Farm Innovation Fund enhancements.
- \$9.2 million for bee biosecurity and pollination support initiatives.

## **Natural Resources – Courtney Houssos**

- \$100 million to improve NSW's biosecurity systems.
- \$98.2 million for sustainable groundwater and floodplain management programs, including drought preparedness.
- \$28.6 million to deliver Crown land management upgrades and access improvements.

## Communities and Justice

### Portfolio Ministers

- Attorney General
- Minister for Police and Counter-terrorism
- Minister for Emergency Services
- Minister for Youth Justice
- Minister for Families and Communities
- Minister for Disability Inclusion
- Minister for Multiculturalism
- Minister for Housing
- Minister for Homelessness
- Minister for Youth
- Minister for Corrections
- Minister for Veterans
- Minister for Seniors
- Minister for the Prevention of Domestic Violence and Sexual Assault

### Highlights:

The 2025–26 Budget delivers wide-ranging investment across justice, emergency services, housing, domestic violence prevention, and community inclusion. A \$1.2 billion commitment to child protection leads the social services portfolio, supported by \$527.6 million to build, upgrade, and deliver crisis and transitional housing, prioritising women and children under the \$6.6 billion Homes for NSW program. Domestic, family and sexual violence services receive \$272.7 million, including \$227 million to expand the Victims' Support Scheme.

Justice and law enforcement funding includes \$34.5 million for court upgrades and backlog reduction, and over \$160 million to boost NSW Police training, technology, and counter-terrorism capacity. Youth justice receives \$37.3 million to modernise facilities and reduce reoffending, while \$17.9 million will upgrade correctional centres and expand rehabilitation access.

Emergency services are strengthened through over \$120 million for fire station upgrades, aerial firefighting fleet expansion, and new local emergency management pilots. Additional targeted support includes \$28 million for migrant settlement services, \$24 million for youth engagement, \$10 million for disability inclusion, and tailored initiatives for veterans and seniors. These investments advance safety, inclusion, and support for vulnerable communities across NSW.

### Select budget commitments:

#### Attorney General – Michael Daley

- \$34.5 million for court infrastructure upgrades, technology improvements, and reducing backlogs in the justice system.
- \$5.2 million to continue support for the Drug Court expansion across NSW.

### **Police and Counter-terrorism – Minister Yasmin Catley**

- \$125.8 million for upgrades to cyber, cutting-edge technology, and specialist equipment at NSW Police.
- \$36.4 million to support NSW Police recruitment, training, and infrastructure investment.

### **Emergency Services – Minister Jihad Dib**

- \$34.4 million over four years to expand Rural Fire Service aerial fleet.
- \$36.6 million to upgrade and improve emergency services facilities in regional and rural communities.
- \$31.4 million for emergency management capability including bushfire readiness and volunteer support.
- \$17 million over two years for more than 15 new fire trucks, part of a \$98.7 million program for fleet and station upgrades.
- Funding for new and upgraded fire stations in Cessnock, Charlestown, Cooma, Broken Hill and more.
- \$3.5 million to support a pilot program of community-based emergency support across vulnerable areas.

### **Youth Justice – Minister Jihad Dib**

- \$26.2 million to upgrade and modernise Youth Justice facilities and improve rehabilitation outcomes.
- \$11.1 million for programs to reduce youth reoffending and enhance community-based supervision options.

### **Families and Communities – Kate Washington**

- \$1.2 billion investment in child protection, including nearly \$800 million for an out-of-home care system.

### **Disability Inclusion – Minister Kate Washington**

- \$10 million to improve housing and community access for people with disability.

### **Multiculturalism – Minister Stephen Kamper**

- \$28 million to expand settlement and inclusion services for newly arrived migrants and refugees, including regional hubs.

### **Housing – Minister Rose Jackson**

- \$527.6 million to build and upgrade social housing across NSW, including priority regional and urban projects.
- 30.4 million Crisis Housing Intervention Package - This builds on the \$6.6 billion Building Homes for NSW Program, prioritising more than 50% of new homes for women and children fleeing violence. \$30 million to expand universal child and family support services in targeted communities.

#### **Minister for Homelessness – Minister Rose Jackson**

- \$527.6 million (joint portfolio responsibility with Housing) to deliver crisis and transitional housing services and frontline outreach support.

#### **Youth – Minister Rose Jackson**

- \$24 million for youth engagement and participation initiatives across priority communities.

#### **Corrections - Minister Anoulack Chanthivong**

- \$17.9 million to upgrade correctional facilities and expand access to rehabilitation and skills programs.

#### **Veterans – Minister David Harris**

- \$3.1 million to enhance veteran support programs and digital service access.

#### **Minister for Seniors – Minister Jodie Harrison**

- \$2.6 million for programs to support healthy ageing, elder abuse prevention and digital literacy.

#### **Prevention of Domestic Violence and Sexual Assault – Minister Jodie Harrison**

- \$272.7 million total investment into domestic, family and sexual violence services.
- \$227 million over five years to expand the Victims' Support Service.
- \$48.5 million to expand frontline domestic, family, and sexual violence response services across NSW.

## Customer Service

### Portfolio Ministers

- Minister for Customer Service and Digital Government
- Minister for Work Health and Safety
- Minister for Better Regulation and Fair Trading
- Minister for Building
- Minister for Small Business

### Highlights:

The 2025–26 Budget delivers targeted investment to enhance digital government services, strengthen workplace safety, and support small business and consumer protection. A \$201.7 million package will bolster SafeWork NSW as a standalone regulator, funding new regional offices, mental health initiatives, and digital upgrades. Capital expenditure for the Department of Customer Service more than doubles to \$143.6 million, supporting regional connectivity through a \$90 million investment in the NSW Telco Authority and \$16.7 million for Service NSW technology upgrades. An additional \$10 million continues the Cost-of-Living program, while \$6.4 million supports expanded oversight of workers compensation.

Regulatory reforms are advanced with \$12.2 million for improved Fair Trading compliance and a new digital complaints system, alongside \$5.8 million for continued property services regulation. The NSW Building Commission receives \$13.2 million for auditing and education, with \$7.3 million to support Construct NSW reforms and digital compliance tools. To support small business, \$3.5 million will fund the rollout of the NSW Small Business Strategy, with a focus on cutting red tape and improving access to government procurement opportunities.

### Select budget commitments:

#### Customer Service and Digital Government – Minister Jihad Dib

- \$201.7 million over four years to strengthen SafeWork NSW as a standalone regulator, including new regional offices, support for mentally healthy workplaces, and digital upgrades.
- \$143.6 million in capital expenditure for the Department of Customer Service, a 95.9% increase over the previous year.
- \$90 million over four years for regional digital connectivity and critical infrastructure support via the NSW Telco Authority.
- \$16.7 million in capital investment in Service NSW's customer service channels and technology.
- \$10 million to continue the Service NSW Cost of Living program.
- \$6.4 million for the Independent Review Office to expand its oversight of workers compensation and ensure worker protections.

#### Work Health and Safety – Minister Sophie Cotsis

- \$201.7 million SafeWork NSW package (listed above under Customer Service and Digital Government), as the minister holds overlapping responsibilities.
- \$21.7 million to improve the workers compensation system and return-to-work pathways.



### **Better Regulation and Fair Trading – Minister Anoulack Chanthivong**

- \$12.2 million over four years to boost compliance and enforcement by NSW Fair Trading, including a new digital complaints system.
- \$5.8 million for continuing reform of property services regulation, including the Professional Standards Scheme for agents.

### **Building – Minister Anoulack Chanthivong**

- \$13.2 million for the NSW Building Commission to continue its compliance, education and auditing activities.
- \$7.3 million to implement further reforms under the Construct NSW program, including building certification and digital tools for compliance.

### **Small Business - Minister Janelle Saffin**

- \$3.5 million for the rollout of the Small Business Strategy, including reducing red tape and improving access to government procurement.

## The Premier and Cabinet

### **Chris Minns**

#### **NSW Premier**

Chris Minns is the 47th and current premier of New South Wales and the member for Kogarah. He has represented the district of Kogarah in the NSW Legislative Assembly since 2015 and became the leader of the NSW branch of the Australian Labor Party in June 2021, successfully leading the party to Government in 2023. Minns was born and raised in the St Geroge area of Sydney where he attended Kogarah Marist College. Minns holds a Bachelor of Arts from the University of New England and a master's in public policy from Princeton University. Prior to entering parliament, Minns worked in the charity sector, served as a retained firefighter and was a political advisor to Carl Scully, Morris Iemma, and John Robertson. As Premier, Minns has focused on delivering cost-of-living relief, improving essential services, addressing the housing crisis and restoring fiscal responsibility through targeted and sustainable budget measures.



### **Prue Car**

#### **Deputy Premier**

#### **Minister for Education and Early Learning**

#### **Minister for Western Sydney**

Prue Car is the Deputy Premier of New South Wales, Minister for Education and Early Learning and Minister for Western Sydney, serving in these roles since March 2023. She has represented the electorate of Londonderry in the NSW Legislative Assembly since 2015. Born in Western Sydney, Car studied communications at Western Sydney University before embarking on her political career. Previously, she was a local councillor for Penrith, served as a political adviser, worked for the Transport Workers Union and was the national communications manager for MS Australia. Car has driven major investments in schooling infrastructure, including new high schools and Metro connections in Marsden Park and Jordan Springs and advanced early-learning and educational equity reforms.



### **Penny Sharpe**

#### **Minister for Climate Change**

#### **Minister for Energy**

#### **Minister for the Environment**

#### **Minister for Heritage**

Penny Sharpe is the Minister for Climate Change, Minister for Energy, Minister for the Environment and Minister for Heritage, and has served as the Leader of the Government in the NSW Legislative Council since March 2023. She has been a member of the Legislative Council since 2005. Born in Canberra in 1970, Sharpe moved to Sydney to study food technology at the University of New South Wales, where she became active in student politics and was elected president of both the UNSW Student Guild and the National Union of Students. Prior to entering Parliament, she worked as a policy adviser in areas including vocational education, community services and youth justice. As Minister, Sharpe has focused on accelerating the transition to renewable energy, strengthening environmental protections and modernising heritage conservation frameworks.



**John Graham**  
**Special Minister of State**  
**Minister for Transport**  
**Minister of the Arts**  
**Minister for Music and the Night-time Economy**

John Graham is the Special Minister of State, Minister for Transport, Minister for the Arts, and Minister for Music and the Night-time Economy, and has served as Deputy Leader of the Government in the NSW Legislative Council since March 2023. He has been a member of the Legislative Council since October 2016. Graham holds a Bachelor of Economics (Social Sciences) from the University of Sydney and previously served as Assistant General Secretary of the NSW Labor Party. He has also worked as Deputy Chief of Staff to former Premier Nathan Rees and as an adviser to state governments in both NSW and Queensland. A long-time advocate for live music and cultural industries, Graham co-founded the “Labor Loves Live Music” initiative. As Minister for Transport, he oversees major infrastructure projects, including the Sydney Metro extension and is leading efforts to reform the state's tolling system. In his arts and night-time economy portfolios, Graham is focused on revitalising cultural institutions and supporting the growth of Sydney’s 24-hour economy.



**Daniel Mookhey**  
**NSW Treasurer**

Daniel Mookhey is the Treasurer of New South Wales and a Member of the Legislative Council since 2015. As Treasurer since 2023, he has delivered two budgets focused on easing cost-of-living pressures, improving essential services, tackling the housing crisis and restoring fiscal sustainability in NSW. Born in Blacktown in Sydney’s west to two Indian immigrants, Mookhey is the first Treasurer to be sworn in on the Hindu religious text The Bhagavad Gita. He attended Model Farms High School and the selective Girraween High School. He then went on to study law and economics at the University of Technology Sydney, where he founded the UTS Labor Club. Prior to entering parliament, Mookhey held senior roles in the Australian Council of Trade Unions. Formerly, he was a Lawyer for the Transport Workers Union.



**Ryan Park**  
**Minister for Health**  
**Minister for Regional Health**  
**Minister for Illawarra and South Coast**

Ryan Park entered the New South Wales Parliament as the elected member for Keira following the 2011 state election. In 2023, he was appointed as Minister for Health, Minister for Regional Health, and Minister for the Illawarra and South Coast. Park was born and raised in the Illawarra region, attending local state schools in Wollongong. He went on to study teaching, majoring in health and physical education at the University of Wollongong where he was awarded the university medal. Prior to entering Parliament, Park worked as a teacher at Lake Illawarra High School. He also later served as Chief of Staff to David Campbell. As Health Minister, Park has overseen major investments in regional health infrastructure, elective surgery wait-time reductions and the introduction of safe staffing levels in public hospitals.



**Yasmin Catley****Minister for Police and Counter-Terrorism****Minister for the Hunter**

Yasmin Catley is the Minister for Police and Counter-terrorism and has served as the Member for Swansea in the NSW Legislative Assembly since 2011. Following the election of the Minns Labor Government in 2023, she became the first woman to hold the police portfolio in New South Wales. Catley grew up in Summerland Point and now resides in Swansea where she is actively involved in local community groups. Before entering parliament, she worked in local council, department libraries and was a staffer to former federal MPs Anthony Albanese and Greg Combet. Catley has overseen major investments in frontline policing, marine crime prevention and cyber capability, including funding for new police vessels and upgrades to 000 and Crime Stoppers infrastructure.

**Paul Scully****Minister for Planning and Public Spaces**

Paul Scully is the Minister for Planning and Public Spaces and the Member for Wollongong in the NSW Legislative Assembly. First elected in a 2016 by-election, Scully was appointed to Cabinet following the election of the Minns Labor Government in 2023. He grew up in Wollongong, where he attended local public schools before graduating from the University of Wollongong. Before entering parliament, Scully served as Chief Operating Officer of the Australian Institute for Innovative Materials at the University of Wollongong. As Planning Minister, he is focused on delivering well-planned, liveable communities, reforming the planning system to increase housing supply and improving public access to open space.

**Sophie Cotsis****Minister for Industrial Relations****Minister for Work Health and Safety**

Sophie Cotsis is the Minister for Industrial Relations and Minister for Work Health and Safety and has served as the Member for Canterbury since 2016. She previously served in the NSW Legislative Council from 2010 to 2016. Born at Canterbury Hospital and raised in Sydney's south-west, Cotsis holds a Bachelor of Arts from Macquarie University and a Master of Legal Studies from the University of Technology Sydney. Before entering parliament, she worked at Sydney Airport, became a trade union official, and later served as an adviser to then-NSW Treasurer Michael Costa. As Minister, she has led the Government's workplace safety and industrial relations reforms, focused on improving workers' rights and ensuring safer, fairer workplaces across NSW.



**Jihad Dib**  
**Minister for Emergency Services,**  
**Minister for Youth Justice**  
**Minister for Customer Service and Digital Government**

Jihad Dib is the NSW Minister for Emergency Services, Youth Justice, and Customer Service and Digital Government since 2023. He represents Bankstown in the Legislative Assembly, after holding the seat of Lakemba from 2015 to 2023. He is the first Muslim to serve in a Ministerial role in NSW. Born in Tripoli, Lebanon, and raised in Australia, Dib holds a Bachelor of Arts and a Graduate Diploma in Education from the University of Wollongong. Before entering politics, he was principal of Punchbowl Boys' High School from 2007 to 2014, where he transformed the school. As Minister, Dib has focused on enhancing emergency service delivery by appointing a new SES Commissioner, welcoming new firefighters at FRNSW academies and driving youth justice reform and digital innovation in government services.



**Kate Washington**  
**Minister for Families and Communities**  
**Minister for Disability Inclusion**

Kate Washington has been the NSW Minister for Families and Communities and Minister for Disability Inclusion since 2023 and has represented the electorate of Port Stephens in the Legislative Assembly since 2015. Prior to entering parliament, Washington worked as a health lawyer. Born in Wollongong and educated at the University of Sydney, receiving a Bachelor of Arts and a Bachelor of Laws, she is also a mother of three and lives in Lemon Tree Passage. As Minister, she has focused on strengthening community services, disability support frameworks, and child protection systems.



**Michael Daley**  
**Attorney General**

Michael Daley is the Member for Maroubra in the New South Wales Legislative Assembly, first elected in 2005. He was appointed Attorney General of New South Wales in 2023. Daley previously served as Leader of the Opposition from November 2018 to March 2019 and has held various shadow ministerial roles throughout his parliamentary career. Daley was educated at Marcellin College, Randwick, and began his professional life working in insurance and local government before studying law. He was admitted as a legal practitioner in 1998 and worked briefly in private practice before joining NRMA Motoring and Services as a senior in-house lawyer. As Attorney General, Daley has focused on improving access to justice, modernising legal systems and upholding the integrity of NSW's legal institutions.





**Jenny Aitchison**  
**Minister for Regional Transport**  
**Minister for Roads**

Jenny Aitchison has represented Maitland in the NSW Legislative Assembly since 2015 and was appointed as the Minister for Regional Transport and roads in 2023. Born in Canberra, Aitchison holds a Bachelor of Arts from the University of Sydney, as well as qualifications from the Australian National University and University of Canberra. Before entering parliament, she was a managing director in the tourism and hospitality industry, later working as a Policy Adviser in social justice coordination and settlement planning for the Department of Immigration and Multicultural Affairs. As Roads Minister, Aitchison has focused on improving road safety, upgrading regional infrastructure, and supporting councils through a fund to repair disaster-damaged roads. She is well known for her deep engagement with regional communities across NSW.



**Tara Moriarty**  
**Minister for Agriculture,**  
**Minister for Regional New South Wales**  
**Minister for Western New South Wales**

Tara Moriarty has served in the NSW Legislative Council since 2019 and was appointed to Cabinet in 2023 as Minister for Regional New South Wales, Agriculture and Western New South Wales. Moriarty was born and raised in Queanbeyan in regional NSW and was a hospitality worker before she embarked on a career in the union movement where she was the Secretary and then President of the United Voice Liquor and Hospitality Division. Tara Moriarty has led the establishment of the state's first independent Agriculture Commissioner, expanded regional grant and media funding, managed major biosecurity responses including avian influenza and released new strategies to grow aquaculture and strengthen the primary industries workforce.



**Ron Hoeing**  
**Minister for Local Government**

Ron Hoenig is the Member for Heffron in the NSW Legislative Assembly, elected in 2012. In 2023, he was appointed Leader of the House, Vice President of the Executive Council, and Minister for Local Government. Hoeing was born in Camperdown and raised and educated in Eastlakes where he attended local schools. He holds a Diploma in Law from the Solicitors Admissions Board. Before entering state parliament, Hoenig was a barrister and public defender, and he notably served as Mayor of the Municipality of Botany from 1981 to 2008. Hoenig has overseen reforms to strengthen council accountability, improve community engagement and support local councils in delivering essential services.



**Courtney Houssos****Minister for Finance****Minister for Domestic Manufacturing and Government Procurement****Minister for Natural Resources****Acting Minister for Education and Early Learning and Acting Minister for Western Sydney**

Courtney Houssos was elected to the New South Wales Legislative Council in 2015. In 2023, Houssos was appointed to the Ministry. In June 2025, she was appointed as the Acting Minister for Education during Deputy Prime Minister Prue Car's medical leave. Houssos was born and raised in NSW coastal town Forster, where she attended local public schools before earning a Bachelor of Arts (Politics, International Relations and Industrial Relations) from the University of New South Wales. Prior to entering parliament, she became the first woman to serve as the NSW Labor Party's Country Organiser, holding the role for nine years. As Finance Minister, Houssos has led the introduction of NSW's first Performance and Wellbeing Framework to embed long-term social outcomes into budgeting. Her focus remains on enhancing budget transparency, regional investment and fiscal sustainability.

**Steve Kamper****Minister for Lands and Property****Minister for Multiculturalism****Minister for Sport****Minister for Jobs and Tourism**

Steve Kamper is the Member for Rockdale in the New South Wales Legislative Assembly, first elected in 2015. Following the election of the Minns Labor Government in 2023, he was appointed Minister for Sport, Minister for Lands and Property, Minister for Multiculturalism, and Minister for Small Business. In 2025, he was also appointed Minister for Jobs and Tourism. Kamper was born and raised in southern Sydney, attending Sans Souci Public School and James Cook Boys High School in Kogarah. Before entering Parliament, he was a senior partner at Kamper Chartered Accountants and served as President of the Sydney Olympic Football Club. As a Minister, Kamper has focused on boosting community sport infrastructure, promoting multicultural inclusion, supporting small business recovery and growth and driving tourism and jobs across the state.



**Rose Jackson**  
**Minister for Water**  
**Minister for Housing**  
**Minister for Homelessness**  
**Minister for Mental Health**  
**Minister for Youth**  
**Minister for the North Coast**

Rose Jackson is the Minister for Water, Housing, Homelessness, Mental Health, Youth, and the North Coast in the Minns Government. She has been a Member of the NSW Legislative Council since 2019 and was elevated to the ministry in 2023. Jackson was born and raised in Sydney, the daughter of Walkley-winning journalist Liz Jackson and filmmaker Martin Butler. She holds a Bachelor of Economic and Social Sciences and a Bachelor of Laws from the University of Sydney, while studying she also served as President of the Students' Representative Council. Prior to her election to Parliament, Jackson held senior roles within NSW Labor and the United Voice union. As Minister, she has led the government's housing reform agenda, including a significant boost to social and affordable housing, while also advocating for mental health access and youth services.



**Anoulack Chanthivong**  
**Minister for Better Regulation and Fair Trading**  
**Minister for Industry and Trade**  
**Minister for Innovation Science and Technology**  
**Minister for Building,**  
**Minister for Corrections**

Anoulack Chanthivong is the Member for Macquarie Fields in the New South Wales Legislative Assembly, elected in 2015. Following the election of the Minns Labor Government in 2023, he was appointed Minister for Industry and Trade, Minister for Innovation, Science and Technology, and Minister for Building. Chanthivong was born in Laos and raised in the south-western Sydney suburb of Raby. He holds a Bachelor of Commerce and a Master of Economics from the University of Sydney, as well as a Master of Science from the London School of Economics. Before entering Parliament, he served as a Campbelltown City Councillor and was Mayor from 2011 to 2012. As Minister, Chanthivong has led work to drive advanced manufacturing, support local industry and foster research and development across NSW's innovation ecosystem.



**Steve Whan**  
**Minister for Skills, TAFE and Tertiary Education**

Steve Whan is the Member for Monaro, re-elected in 2023 after previously holding the seat from 2003 to 2011. He also served in the NSW Legislative Council from 2011 to 2015. Following the election of the Minns Labor Government, Whan was appointed Minister for Skills, TAFE and Tertiary Education. Born and raised in regional NSW, Whan has long been an advocate for rural communities and education access. Before entering state politics, he worked as a senior advisor to federal Labor ministers and spent seven years at the Australian Sports Commission. As Minister, Whan has overseen the development of the first NSW Skills Plan in over 15 years, driven major TAFE campus upgrades, expanded fee-free training, and improved pathways between vocational and higher education.





**David Harris****Minister for Aboriginal Affairs and Treaty****Minister for Gaming and Racing****Minister for Veterans****Minister for Medical Research****Minister for the Central Coast**

David Harris was first elected as the Member for Wyong in 2007 losing his seat in 2011, but returned to Parliament in 2015. Harris began his career as a teacher and school principal, holding a Diploma of Teaching from Newcastle CAE and a Diploma of Management from the University of Newcastle. Following the election of the Minns Labor Government in 2023, Harris has focused on advancing the Treaty process with First Nations communities, improving health and research outcomes through targeted medical innovation, supporting veterans and their families, ensuring integrity in the gaming and racing industries, and delivering services and infrastructure to the Central Coast region.

**Jodie Harrison****Minister for Women****Minister for Seniors****Minister for the Prevention of Domestic Violence and Sexual Assault**

Jodie Harrison is the Minister for Women, Minister for Seniors, and Minister for the Prevention of Domestic Violence and Sexual Assault and has served as the Member for Charlestown in the NSW Legislative Assembly since 2014. Harrison grew up in the south-western suburbs of Sydney and moved to the Lake Macquarie region in the early 1990s. She began her political career in local government and was elected the first female Mayor of Lake Macquarie in 2012. Before entering Parliament, Harrison worked in senior roles at Newcastle City Council and the United Services Union, with a focus on organisational change and workers' rights. She has led the development of the state's first Primary Prevention Strategy for domestic, family and sexual violence, and established the NSW Women's Advisory Council to advance gender equality across key areas such as health and economic opportunity.

**Janelle Saffin****Minister for Small Business****Minister for Recovery****Minister for the North Coast**

Janelle Saffin has been the Member for Lismore since 2019. Following the 2025 cabinet reshuffle, she was appointed to the Ministry. Born in Ipswich, Queensland, she left school early before working in various roles, going on to earn qualifications in teaching and law. Saffin was first elected to the NSW Parliament in 1995 as a Member of the Legislative Council and later served as a federal MP for the seat of Page from 2007 to 2013. She also worked internationally as a senior adviser to Nobel Laureate and former East Timorese President José Ramos-Horta. Since returning to state politics in 2019, Saffin has gained widespread respect for her leadership during the 2022 Northern Rivers floods. As Minister, she brings deep local knowledge and a strong commitment to community recovery and resilience. She is focused on supporting small businesses, driving disaster recovery and advocating for sustainable regional development across the North Coast.

